REQUEST FOR PROPOSALS

For

Enterprise Data Warehousing and Master Data Management Platform and Services

issued by

COMMUNITY BEHAVIORAL HEALTH

Date of Issue:
April 13, 2016

Applications must be received no later than
5:00 P.M. on May 24, 2016

All questions related to this RFP should be submitted via e-mail
to: Hans Leach at hans.leach@phila.gov

EQUAL OPPORTUNITY / AFFIRMATIVE ACTION EMPLOYER – WOMEN, MINORITY INDIVIDUALS AND PEOPLE WITH DISABILITIES ARE ENCOURAGED TO RESPOND
Table of Contents

I. Project Overview
   A. Introduction/Statement of Purpose 2
   B. Organizational Overview 2
   C. Project Background 2
   D. Request for Proposals 2
   E. General Disclaimer 2

II. Scope of Work
   A. Project Details 3
   B. Services to be Provided/Required Tasks 3
   C. Monitoring 3
   D. Reporting Requirements 3
   E. Compensation/Reimbursement 4
   F. Organization and Personnel Requirements 4
   G. Technology Capabilities 4

III. Proposal Format, Content, and Submission Requirements; Selection Process
   A. Required Proposal Format 4
   B. Minority/Women/People with Disabilities Owned Business Enterprises 9
   C. City of Philadelphia Tax & Regulatory Status and Clearance Statement 10
   D. City of Philadelphia Disclosure Forms 11
   E. CBH Disclosure of Litigation Form 11
   F. Selection Process 11

IV. Proposal Administration
   A. Procurement Schedule 12
   B. Questions Relating to the RFP 13
   C. Interviews/Presentations 13
   D. Term of Contract 13

V. General Rules Governing RFPs/Applications; Reservation of Rights; Confidentiality and Public Disclosure
   A. Revisions to RFP 14
   B. City/CBH Employee Conflict Provision 14
   C. Proposal Binding 14
   D. Reservation of Rights 14
   E. Confidentiality and Public Disclosure 16
   F. Incurring Costs 16
   G. Prime Contractor Responsibility 16
   H. Disclosure of Proposal Contents 17
   I. Selection/Rejection Procedures 17
   J. Non-Discrimination 17
   K. Life of Proposals 17

Appendix A – Application Cover Sheet 18
Appendix B – City of Philadelphia Tax and Regulatory Status and Clearance Statement 19
Appendix C – City of Philadelphia Disclosure Forms 20
Appendix D - CBH Disclosure of Litigation Form 21
I. Project Overview

A. Introduction/Statement of Purpose
Community Behavioral Health (CBH) is issuing this Request for Proposals (RFP) to contract with a vendor to supply an enterprise data warehousing and master data management platform and related services for the Department of Behavioral Health and Intellectual Disability Services (DBHIDS). It is the intent of this RFP to solicit proposals from all interested vendors possessing expertise to provide a solution to accommodate the needs of CBH and DBHIDS, within the guidelines established in this RFP. The DBHIDS Office of Enterprise Data Management within the Office of the Chief Information Officer will be managing the contract.

B. Organizational Overview
The City of Philadelphia contracts with the Commonwealth of Pennsylvania Department of Human Services (PA DHS, formerly the Commonwealth of Pennsylvania Department of Public Welfare/DPW) for the provision of behavioral health services to Philadelphia’s Medicaid recipients under Pennsylvania’s HealthChoices behavioral health mandatory managed care program. Services are funded on a capitated basis through this contractual agreement. The City of Philadelphia, through the Department of Behavioral Health and Intellectual Disability Services (DBHIDS), contracts with Community Behavioral Health to administer the HealthChoices program.

CBH was established as a non-profit organization by the City in 1997 to administer behavioral health care services for the City’s Medicaid recipients, now totaling approximately 570,000. As a result, CBH manages a full continuum of medically necessary and clinically appropriate behavioral health services. CBH employs more than 390 people and has an annual budget of approximately $800 million.

DBHIDS has been actively transforming Philadelphia's behavioral health system for the last eleven years. This system transformation is rooted in approaches that promote recovery, resilience and self-determination and build on the strengths and resilience of individuals, family members and other allies in communities that take responsibility for their sustained health, wellness, and recovery from behavioral health challenges. System transformation takes place in an environment of self-determination and is individualized, comprehensive, flexible, person-first (culturally responsive), and designed to support health and wellness across the lifespan. In administering behavioral health services for Philadelphia’s Medicaid recipients, CBH has been actively involved in the support and implementation of this system transformation.

C. Project Background
The purpose of this CBH Request for Proposal is to solicit proposals from interested vendors with documented expertise in the supply and management of an enterprise data warehousing and master data management platform and related services. All the requirements are specified in the scope of work section (Section II. B.: Services to be Provided/Required Tasks of this RFP).

D. Request for Proposals
CBH anticipates selecting one firm to provide all of the services specified in this RFP.

E. General Disclaimer
This RFP does not commit CBH to award a contract. This RFP and the process it describes are proprietary and are for the sole and exclusive benefit of CBH. No other party, including any Applicant, is intended to be granted any rights hereunder. Any response, including written documents and verbal communication, by any Applicant to this RFP, shall become the property of CBH and may be subject to public disclosure by CBH.
II. Scope of Work

A. Project Details
The overall objective of this RFP is to identify an enterprise data warehousing solution and master data management platform.

B. Services to be Provided/Required Tasks
More specifically, Community Behavioral Health is seeking a firm to provide a solution that can accommodate the following:

- A clustered, highly-available production environment that can support
  - At least six master data management domains
  - At least three dozen reference data domains
  - At least one dozen subject areas
  - At least two dozen data marts
  - Daily transaction volume of 100,000 records
  - Normalized data warehouse storage volume of 500 gigabytes

- An appropriately-sized test environment for data mart testing

- An appropriately-sized development environment

- Installation, configuration tuning, administration and design services to make all three environments operational within three months of contract award

- Development consulting services to deliver into full production one master data management domain (Provider), one data warehousing subject area (to be determined) and two dimensional data marts based upon the subject area within nine months of contract award

- Training and support to transition platform support and maintenance to DBHIDS staff within twelve months of contract award

C. Monitoring
The DBHIDS Office of Enterprise Data Management within the Office of the Chief Information Officer will be managing the contract. An individual from that unit will be identified as the point person for the work to be conducted under the contract that is developed through this RFP and will monitor those activities for the duration of the contract.

D. Reporting Requirements
Written progress reports will be required on a mutually agreed upon periodic basis to document the progress of the work to be performed, but will be no less frequent than bi-weekly. In addition, CBH may request additional reports over the course of the contract.
E. Compensation/Reimbursement

A cost proposal must be provided based upon your best understanding of the scope of the project and the services to be delivered. This should be presented as the total cost, itemized by each phase of the project (i.e. expected project deliverables detailed in Section II. B. and Section III.A.2.b.); and further by a detailed list of charges for services, including hourly personnel rates for all staff assigned to this project, subcontractor fees, reimbursable expenses and other miscellaneous costs and fees. Services for the proposed project will be reimbursed as they are incurred through submission of invoices to CBH.

While CBH may award a contract based on the initial offer, an Applicant should make its initial offer on the most favorable terms available. CBH reserves the right, however, to have discussions with those potential consultants falling within a competitive range, by way of a face-to-face structured interview, and to request revised pricing offers from them and to make an award or conduct negotiations thereafter.

F. Organization and Personnel Requirements

CBH is seeking a firm with the requisite skills and abilities to perform the work being sought through this RFP. The selected firm must have at least three (3) years of experience supplying enterprise data warehousing, master data management platform, or related work. Applicants should include any credentials from any certifying organization that attest to the capabilities of the organization or of any of the individuals employed by the organization that will be working on the proposed project.

Special consideration will be given for the following:

- Businesses owned and controlled by minorities, women, and persons with disabilities.
- Philadelphia-based Applicants.

G. Technology Capabilities

Applicants must have the technology capabilities required to perform the proposed activities in this RFP. Additionally, Applicants must have capability to submit invoices electronically.

III. Proposal Format, Content, and Submission Requirements; Selection Process

A. Required Proposal Format

1. Format Structure
   1.a. Proposal Cover Sheet
   The cover sheet (see Appendix A) should be completed with the Applicant’s information and included as the first page of the proposal.

   1.b. Table of Contents
   A table of contents should be included as the second page of the proposal with each section of the proposal included and with a page number for the first page of each section.

   1.c. Format Requirements
   Proposals must be prepared simply and economically, providing a straightforward, concise description of the Applicant's ability to meet the requirements of the RFP. Each proposal must provide all the information detailed in this RFP using the format described below. The narrative portion of the proposal must be presented in print size of 12, using a Times New Roman font, single-spaced on 8.5” by 11” sheets of paper with minimum margins of 1”. For each section where it is required, the Applicant must fully answer all of the listed questions in the outline form in which they are presented in the RFP. Answers to each question must be numbered/lettered and correspond to the numbered/lettered questions
in this RFP. Failure to number and letter the questions or to respond to all questions may result in the proposal’s being considered non-responsive. Each attachment, appendix or addendum must reference the corresponding section or subsection number.

Applicants are required to limit their narrative responses to 15 single-spaced pages. This page limit includes sections 2.a. – 2.e. below. There are no limitations for the cost proposal and organizational requirements, sections 2.f and 2.g. If you have responded to a requirement in another part of your proposal, refer to that section and do not repeat your response. Applicants whose narrative exceeds 15 single spaced pages may have their proposals considered non-responsive and be disqualified.

2. Proposal Content
The proposal should follow the format below. Information should be complete and demonstrate that the consultant can perform the required work in a professional manner.

2.a. Applicant Profile/Statement of Qualification/Relevant Experience
Provide company contact information, including how long you have been in business, and the specific services you provide. Please provide a brief narrative description of the purpose, corporate status (profit or non-profit), and organizational structure of the company. Organizational charts may be used to support appropriate aspects of this narrative and included as an attachment to your proposal. Identify and briefly describe related work completed in the last three years. Describe only work related to the proposed effort and include any examples of similar work in governmental, non-profit or human services related organizations. Include evidence of satisfactory and timely completion of similar work performed for past projects.

2.b. Project Understanding and Proposed Scope of Work
   i) Please provide a proposal overview that describes your proposed solution in light of the objectives in Section II B. Services to Be Provided/Required Tasks. The proposal must describe the necessary hardware environments but does not need to include them. It must include all software and services necessary to meet these requirements. It must include a schedule for software maintenance for years one through five.

   ii) General Requirements

   Please submit a detailed response to each numbered requirement below which details how each is addressed or enabled in your solution. While we reserve the right to ask clarifying questions, the response must contain sufficient detail for an evaluation of the proposal solely on what was submitted. Incomplete or inadequate responses will have a negative impact on the evaluation of the proposal.

1. The platform solution architecture must support the concept of enterprise data warehousing in support of dependent data marts, as illustrated in the “Corporate Information Factory” architecture of Inmon et al.

2. The platform must leverage a normalized logical data model for creation of the enterprise data warehousing subject areas and also support dimensional modeling for dependent data marts used for reporting and analysis.
3. The platform must support an agile data warehousing approach and iterative development and the rapid creation of subject-specific data marts.

4. The platform must support graphical data modeling tools, logical and physical data modeling and source-to-target mapping.

5. The platform must support multiple types of slowly changing dimensions, enable conversion from one type to another, and generate and manage dimension surrogate keys as necessary. Describe your history retention process.

6. The platform must support the agile implementation of the following types of changes.
   i. Business relationships (changes to the relationships between existing data)
   ii. Business rules (changes to existing model structures)
   iii. New information (addition of new model elements and rules)
   iv. Retired information (the “expiration” of model elements and rules)

7. The platform must support integration with business intelligence tools at the semantic level. Changes to the data warehousing structures and semantics must be seamlessly provided to the BI tools. Please describe which tools and versions you support.

8. The platform must generate metadata layers for reporting tools, such as SAP Business Objects Universes, IBM Cognos Framework Packages and Microsoft Analysis Services cube definitions.

9. The platform must support Information Lifecycle Management best practices.

10. The platform must support a graphical model-driven approach to master data management.

   iii) **Specific Requirements**

   Indicate the manner in which your solution addresses each of the lettered requirements below by designating each as:

   **FULLY IMPLEMENTED, PARTIALLY IMPLEMENTED, NOT PROVIDED, ALTERNATIVE PROVIDED.**

   For **PARTIALLY IMPLEMENTED** and **ALTERNATIVE PROVIDED** items, please describe in sufficient detail to enable the item to be evaluated appropriately in the context of your overall proposal.

   1. The platform should use Microsoft SQL Server as its relational database management system.

   2. The platform should have a robust, role-based security model that leverages user authentication technologies such as Active Directory.
3. The platform should capture changes to data entities over time, both in data and structure, to enable seamless reporting across periods regardless of changes in format.

4. The platform should support model-driven development. It must be able to use a logical data model to create a physical data warehousing environment. It must support source-to-target mapping of data from multiple sources into this environment.

5. The platform should support structure and model version history in addition to data history.

6. The platform should support reporting at any point in time under the current data structure or under any previous data structure. This will also enable the data warehouse to be restored to any previous structural version.

7. The platform should integrate reference data from disparate sources.

8. The platform should support reference data management to resolve multiple reference code representations for the same description.

9. The platform should support ragged hierarchies in reference data as well as cross-dimensional relationships.

10. The platform should support building and managing summary datasets graphically.

11. The platform should support additive, semi-additive and non-additive measures, and must be able to differentiate measures that can be aggregated over time from those that cannot or those that can be aggregated against certain dimensions but not others.

12. The platform should support incremental loading of dimension and fact tables, including management of fact-dimension relationships.

13. The platform should support data that is available at multiple levels of granularity and be able to intelligently aggregate data at the appropriate grain.

14. The platform should support modification to data warehouse structures without requiring that data be unloaded and reloaded.

15. The platform should have a graphical user interface that can provide information and access to business data stewards and technologists in support of master data management.

16. The vendor should provide installation, configuration and performance tuning of the SQL Server database as required for successful implementation of the platform.

17. The vendor should use staff with current SQL Server certification and sufficient experience with installation and performance tuning to ensure successful implementation using SQL Server operational, administration and maintenance best practices.

18. The vendor should be able to provide complete operational support services that, in addition to database administration, include platform configuration and administration, data warehousing and data management.
iv) In this section please also provide a brief description of the items below relevant to your organization. Special consideration will be given for the following:

- Business owned and controlled by minorities, women and disabled persons
- Philadelphia-based Applicants.

2.c. Personnel
Identify key personnel who will be assigned to this project. Detail their experience in work related to the proposed assignment. Specify the Project Manager who will serve as a contact person. Provide resumes and job descriptions for all individuals proposed to participate in the project. Provide copies of certifications of any individual whose job description requires a certification. In this section, also state the intention, if that is the case, to utilize subcontractors to perform any of the work for this project. For each subcontractor, provide the name and address of the subcontractor, a description of the work the subcontractor will provide, and whether the subcontractor will assist in fulfilling the goals for inclusion of minority, woman, or disabled owned businesses.

2.d. References
Please include references with contact information from at least three organizations that have used your firm’s services in the past 3 years and have been customers for a minimum of 12 months.

2.e. Project Plan and Timeline
Provide a description of the project plan and timeline for supplying an enterprise data warehousing and master data management platform and related services being sought through this RFP.

2.f. Cost Proposal
Please provide a cost proposal based upon your best understanding of the scope of the project and the services to be delivered. This cost proposal should include the total estimated cost for this project, itemized by the expected project deliverables detailed in section II. B. This cost proposal should also include the provision of a detailed list of charges for services. The list of services should include, but not be limited to:

a. Hourly personnel rates for all staff assigned to this project
b. Fees for subcontractors
c. Reimbursable rates for expenses such as printing, copies, etc.
d. Other miscellaneous costs and fees

Final rates will be determined in negotiations with the qualified Applicant after the proposal submissions have been reviewed and contract negotiations have begun. Although CBH may begin contract negotiations based on the submitted proposal, CBH reserves the right to have discussions with those Applicant(s) falling within a competitive range and to request revised pricing offers from them and to make an award or conduct negotiations thereafter.

2.g. Operational Documentation and Requirements
In this section, please include the following information, either within the section itself or by reference to an attachment to your proposal:

- Tax Identification Number
- Letter attesting that all required federal, state and local taxes (including payroll taxes) for the past twelve (12) months have been paid
- In the case of for-profit organizations, group or individual practices, disclosure of any person or entity holding any shared ownership or controlling interest of 5% or more.
- M/W/DSBE Status – For-profit Applicants
3. Terms of Contract
For the contract entered into by CBH as a result of this RFP, negotiations will be undertaken only with a successful Applicant whose application, including all appropriate documentation, shows it to be qualified, responsible, and capable of performing the work required in the RFP.

The selected Applicant shall maintain full responsibility for maintenance of such insurances as may be required by law of employers, including but not limited to Worker’s Compensation, General Liability, Unemployment Compensation and Employer’s Liability Insurance, and Professional Liability and Automobile Insurance.

The Applicant, as a potential Consultant, is required, per Chapter 17-1404 (1) of the Philadelphia Code, to disclose certain campaign contributions (defined as a provision of money, in-kind assistance, discounts, forbearance, or any other valuable thing) made during the last two years to any of the following:
   a. A candidate for nomination or election to any public office in the Commonwealth of Pennsylvania;
   b. An incumbent in any public office in the Commonwealth of Pennsylvania;
   c. A political committee or state party in the Commonwealth of Pennsylvania; or
   d. A group, committee, or association organized in support of any candidate, office holder, political committee, or state party in the Commonwealth of Pennsylvania.

Further, if the Applicant is an individual and makes campaign contributions totaling over $2,500 in one calendar year to a candidate for City office or to an incumbent, the individual is not eligible to be a Contractor for over $10,000 during that candidate or incumbent’s term in office.

Similarly, if the Applicant is a business (i.e. corporation, limited liability company, partnership association, joint venture, or any other legal entity) and makes campaign contributions totaling over $10,000 in one calendar year to a candidate for City office or to an incumbent, the business is not eligible to be a Contractor for over $25,000 during that candidate or incumbent’s term in office.

Please refer to the Philadelphia Code, Chapter 17-1404 for a more detailed list of disclosure requirements that might preclude your firm from consideration for an award of this RFP.

B. Minority/Women/People with Disabilities Owned Business Enterprises
CBH is a City-related agency and as such, its contracted providers/vendors/consultants must cooperate with the intent of the local municipality regarding minority/women/disabled-owned business enterprises. It is the expectation of CBH that the selected Applicants will employ a “Best and Good Faith Efforts” approach to include certified minority, women and disabled businesses (M/W/DSBE) in the services provided through this RFP where applicable and meet the intent of M/W/DSBE legislation.

The purpose of M/W/DSBE state legislation is to provide equal opportunity for all businesses and to assure that CBH funds are not used, directly or indirectly, to promote, reinforce or perpetuate discriminatory practices. CBH is committed to fostering an environment in which all businesses are free to participate in business opportunities without the impediments of discrimination and participate in all CBH contracts on an equitable basis.

- For-profit Applicants should indicate if their organization is a Minority (MBE), Woman (WBE), and/or Disabled (DSBE) Owned Business Enterprise and certified as such by an approved certifying agency and/or identified in the OEO Certification Registry. If the Applicant is M/W/DSBE certified by an approved certifying agency, a copy of certifications should be included with the proposal. Any certifications should be submitted as hard copy attachments to
the original application and copies that are submitted to CBH.

- **Not-for-profit Applicants** cannot be formally M/W/DSBE certified. CBH does utilize adapted state definitions to determine the M/W/DSBE status. Criteria are applied to not-for-profit entities to determine M/W/DSBE status in the CBH provider network, as follows (all criteria must be satisfied)
  
  o At least 51% of the board of directors must be qualified minority individuals and/or women and/or people with disabilities.
  
  o A woman or minority individual or person with a disability must hold the highest position in the company.
  
  o Minority groups eligible for certification include African Americans, Hispanic Americans, Native Americans, and Asian Americans.
  
  o Citizenship and legitimate minority group membership must be established through birth certificates, military records, passports, or tribal cards.

- **Not-for-profit organizations** may have sub-contracting relationships with certified M/W/DSBE for-profit organizations. Not-for-profits should include a listing of their M/W/DSBE certified sub-contractors, along with their certification information.

- For additional information regarding the Commonwealth of Pennsylvania’s M/W/DSBE certification process, go to the following website: www.dgs.state.pa.us/portal/server.pt/community/bureau_of_minority_and_women_business_opportunities/1358

C. **City of Philadelphia Tax and Regulatory Status and Clearance Statement**

As CBH is considered a quasi-governmental, City-related agency, prospective Applicants must meet certain City of Philadelphia requirements. It is the policy of the City of Philadelphia to ensure that each contractor and subcontractor has all required licenses and permits and is current with respect to the payment of City taxes or other indebtedness owed to the City (including, but not limited to, taxes collected by the City on behalf of the School District of Philadelphia), and is not in violation of other regulatory provisions contained in The Philadelphia Code. To assist the City, through its Department of Revenue and Department of Licenses and Inspections, in determining this status, each Applicant is required to complete and return with its proposal, a City of Philadelphia Tax Status and Clearance Statement Form (see Appendix B).

If the Applicant is not in compliance with the City’s tax and regulatory codes, an opportunity will be provided to enter into satisfactory arrangements with the City. If satisfactory arrangements cannot be made within a week of being notified of their non-compliance, Applicants will not be eligible for award of the contract contemplated by this RFP.

All selected Applicants will also be required to assist the City in obtaining the above information from its proposed subcontractors (if any). If a proposed subcontractor is not in compliance with City Codes and fails to enter into satisfactory arrangements with the City, the non-compliant subcontractor will be ineligible to participate in the contract contemplated by this RFP and the selected Applicant may find it necessary to replace the non-compliant subcontractor with a compliant subcontractor. Applicants are advised to take these City policies into consideration when entering into their contractual relationships with proposed subcontractors.

Applicants need not have a City of Philadelphia Business Privilege Tax Account Number and Business Privilege License Number to respond to this RFP, but will, in most circumstances, be required to obtain
one or both if selected for award of the contract contemplated by the RFP. Proposals for a Business Privilege Tax Account Number or a Business Privilege License may be made on line by visiting the City of Philadelphia Business Service site-http://business.phila.gov/Pages/Home.aspx and clicking on “Register Your Business.” If you have specific questions, call the Department of Revenue at 215-686-6600 for questions related to City of Philadelphia Business Privilege Tax Account Number or the Department of Licenses and Inspections at 215-686-2490 for questions related to the Business Privilege License.

D. City of Philadelphia Disclosure Forms
Applicants and subcontractors are required to complete the City of Philadelphia Disclosure Forms (see Appendix C and separate website Attachment) to report campaign contributions to local and state political candidates and incumbents; any consultants used in responding to the RFP and contributions those consultants have made; prospective subcontractors; and whether Applicant or any representative of Applicant has received any requests for money or other items of value or advice on particular firms to satisfy minority-, woman- or disabled-owned business participation goals. These forms must be completed and returned with the proposal. The forms are attached as a separate PDF on the website posting.

For specifics regarding the eligibility of an individual or a business who has made a campaign contribution to be awarded a contract, please refer to Section III. A. 3 of this RFP.

E. CBH Disclosure of Litigation Form
The Applicant shall describe any pending, threatened, or contemplated administrative or judicial proceedings that are material to the Applicant’s business or finances including, but not limited to, any litigation, consent orders or agreements between any local, state, or federal regulatory agency and the Applicant or any subcontractor the Applicant intends to use to perform any of the services described in this RFP. Failure to disclose any of the proceedings described above may be grounds for disqualification of the Applicant’s submission. Complete and submit with your proposal the CBH Disclosure of Litigation Form (see Appendix D).

F. Selection Process
An application review committee will review all responses to this RFP. Based on the criteria detailed below, the committee will make recommendations concerning the submissions that are best able to meet the goals of the RFP.

Submissions will be reviewed based upon the merits of the written response to the RFP.

Specific scoring criteria upon which the review will be based include:

1. Threshold Requirements
Threshold requirements provide a baseline for all proposals, which means they provide basic information that all Applicants must meet. Failure to meet all of these requirements may disqualify an Applicant from consideration through this RFP. Threshold requirements include timely submission of a complete application with all sections outlined in Section III. A. completed. Threshold requirements include having the requisite experience and qualifications to implement the program, and being a vendor in good standing with the City and CBH.

Threshold requirements also include consideration of the Applicant’s financial status, including any potential delinquencies to the City and CBH. Proposals may be rejected, if, in CBH’s judgment, the
Applicant has failed to provide all information required by this RFP; has been delinquent or unfaithful in the performance of any contract with CBH or others; is delinquent, and has not made arrangements satisfactory to CBH with respect to the payment of City taxes or taxes collected by the City, or other indebtedness owed to the City or other taxing authorities; is not in compliance with regulatory codes applicable to Applicant; is financially or technically incapable; or is otherwise not a responsible Applicant.

**CBH reserves the right to conduct investigations with respect to financial, technical and other qualifications, and references without notice to the Applicant.**

Applicants that do not meet all of the threshold requirements may have their proposals disqualified. For Applicants meeting the threshold requirements, the scoring criteria for this RFP upon which the review will be based are as follows:

- Demonstrated understanding of the project as indicated by a description of each item in the scope of work section (25 pts.)
- Demonstrated qualifications and relevant experience (25 pts.)
- Appropriateness of project approach and effectiveness of proposed project plan and timetable (25 pts.)
- As stated in the cost proposal section, likelihood that the proposal will provide the best value compared to other submitted proposals (15 pts.)
- Appropriateness of staffing to complete the project (10 pts.)

Special consideration will be given for the following:

- Businesses owned and controlled by minorities, women, and disabled persons
- Philadelphia based Applicants

**IV. Proposal Administration**

**A. Procurement Schedule**

The anticipated procurement schedule is as follows:

<table>
<thead>
<tr>
<th>RFP Event</th>
<th>Deadline Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>RFP Issued</td>
<td>April 13, 2016</td>
</tr>
<tr>
<td>Deadline to Submit Questions</td>
<td>April 22, 2016</td>
</tr>
<tr>
<td>Answers to Questions on Website</td>
<td>May 6, 2016</td>
</tr>
<tr>
<td>Application Submission Deadline</td>
<td>May 24, 2016</td>
</tr>
<tr>
<td>Face-to-face Structured Interview (if necessary)</td>
<td>June 1, 2016</td>
</tr>
<tr>
<td>Applicants Identified for Contract Negotiations</td>
<td>June 10, 2016</td>
</tr>
</tbody>
</table>

**CBH reserves the right to modify the schedule as circumstances warrant.**
This RFP is issued on April 13, 2016. In order to be considered for selection, all applications must be delivered to the address below no later than 5:00 PM on May 24, 2016.

Community Behavioral Health
801 Market Street
7th Floor
Philadelphia, PA 19107

ATTN: Hans Leach

- Application packages should be marked “Enterprise Data Warehousing and Master Data Management Platform and Services”. Applications submitted by any means other than mailing, courier, or hand delivery will not be accepted.
- Applicants must submit an electronic version of the application prepared as a PDF document placed onto a compact disc or flash drive with one clearly marked signed original application and five (5) copies of the application.
- Applications submitted after the deadline date and time will be returned unopened.
- The individual Applicant or an official of the submitting agency, authorized to bind the agency to all provisions noted in the application, must sign the cover sheet of the application.

B. Questions Relating to the RFP
All questions concerning this RFP must be submitted in writing via email to Hans Leach at hans.leach@phila.gov by April 22, 2016. CBH will respond to questions it considers appropriate to the RFP and of interest to all Applicants, but reserves the right, in its discretion, not to respond to any question. Responses will be posted on the DBHIDS website by May 6, 2016. Responses posted on this website become part of the RFP upon posting. CBH reserves the right, in its discretion, to revise responses to questions after posting, by posting the modified response. No oral response to any Applicant question by any CBH employee or agent shall be binding on CBH or in any way considered to be a commitment by CBH. Contact with other CBH staff, or other related staff, regarding this RFP is not permitted and failure to comply with this restriction could result in disqualification.

C. Interviews/Presentations
Applicants may be required to make an oral presentation concerning various aspects of their application to CBH. Such presentations provide an opportunity for Applicants to clarify their application to insure a thorough and mutual understanding. CBH will schedule such presentations on an as-needed basis.

D. Term of Contract
The initial contract resulting from this RFP will start within 90 days of receipt of the award letter and will apply until CBH deems the project completed. CBH reserves the right to set the rates for this service, budgets and rates notwithstanding. Continuation of funding is contingent upon the availability of funds, quality of service being provided and contract compliance. All contracts become binding on the date of signature by the Applicant’s Chief Executive Officer and Community Behavioral Health’s Chief Executive Officer. CBH reserves the right to re-issue all or part of the RFP if it is not able to establish acceptable providers for any or all services. CBH also reserves the right to amend contracts throughout the contract period, and to renegotiate the contract length as needed.
V. General Rules Governing RFPs/Applications; Reservation of Rights; Confidentiality and Public Disclosure

A. Revisions to RFP
CBH reserves the right to change, modify or revise the RFP at any time. Any revision to this RFP will be posted on the DBHIDS website with the original RFP. It is the Applicant’s responsibility to check the website frequently to determine whether additional information has been released or requested.

B. City/CBH Employee Conflict Provision
City of Philadelphia or CBH employees and officials are prohibited from submitting an application in response to this RFP. No application will be considered in which a City or CBH employee or official has a direct or indirect interest. Any application may be rejected that, in CBH’s sole judgment, violates these conditions.

C. Proposal Binding
By signing and submitting its proposal, each Applicant agrees that the contents of its proposal are available for establishment of final contractual obligations for a minimum of 180 calendar days from the proposal deadline for this RFP. An Applicant’s refusal to enter into a contract which reflects the terms and conditions of this RFP or the Applicant’s proposal may, in the CBH’s sole discretion, result in rejection of Applicant’s proposal.

D. Reservation of Rights
By submitting its response to this notice of Request for Proposals as posted on the DBHIDS website, the Applicant accepts and agrees to this Reservation of Rights. The term “Notice of Request for Proposals,” as used herein, shall mean this RFP and include all information posted on the DBHIDS website in relation to this RFP.

1. Notice of Request For Proposals (RFP)
CBH reserves the right, and may, in its sole discretion, exercise any one or more of the following rights and options with respect to this notice of contract opportunity:

(a) to reject any and all applications and to reissue this RFP at any time;
(b) to issue a new RFP with terms and conditions substantially different from those set forth in this or a previous RFP;
(c) to issue a new RFP with terms and conditions that are the same or similar as those set forth in this or a previous RFP in order to obtain additional applications or for any other reason CBH determines to be in their best interest;
(d) to extend this RFP in order to allow for time to obtain additional applications prior to the RFP application deadline or for any other reason CBH determines to be in its best interest;
(e) to supplement, amend, substitute or otherwise modify this RFP at any time prior to issuing a notice of intent to develop a provider agreement or consultant contract to one or more Applicants;
(f) to cancel this RFP at any time prior to the execution of a final provider agreement or consultant contract whether or not a notice of intent to develop a provider agreement or consultant contract has been issued, with or without issuing, in CBH’s sole discretion, a new RFP for the same or similar services;
(g) to do any of the foregoing without notice to Applicants or others, except such notice as CBH, in its sole discretion, elects to post on the DBHIDS website.

2. Proposal Selection and Contract Negotiation
CBH may, in its sole discretion, exercise any one or more of the following rights and options with respect to application selection:

(a) to reject any application if CBH, in its sole discretion, determine the application is incomplete, deviates from or is not responsive to the requirements of this RFP, does not comply with applicable law, is conditioned in any way, or contains ambiguities, alterations or items of work not called for by this RFP, or if CBH determines it is otherwise in their best interest to reject the application;

(b) to reject any application if, in CBH’s sole judgment, the Applicant has been delinquent or unfaithful in the performance of any contract with CBH or with others; is delinquent, and has not made arrangements satisfactory to CBH, with respect to the payment of City taxes or taxes collected by the City, or other indebtedness owed to the City; is not in compliance with regulatory codes applicable to Applicant; is financially or technically incapable; or is otherwise not a responsible Applicant;

(c) to waive any defect or deficiency in any application, including, without limitation, those identified in subsections 1) and 2) preceding, if, in CBH's sole judgment, the defect or deficiency is not material to the application;

(d) to require, permit or reject, in CBH’s sole discretion, amendments (including, without limitation, information omitted), modifications, clarifying information, and/or corrections to their applications by some or all of the Applicants at any time following application submission and before the execution of a final provider agreement or consultant contract;

(e) to issue a notice of intent to develop a provider agreement or consultant contract and/or execute a provider agreement and/or consultant contract for any or all of the items in any application, in whole or in part, as CBH, in its sole discretion, determine to be in CBH’s best interest;

(f) to enter into negotiations with any one or more Applicants regarding price, scope of services, or any other term of their applications, and such other agreement or contractual terms as CBH may require, at any time prior to execution of a provider agreement or consultant contract, whether or not a notice of intent to develop a provider agreement or consultant contract has been issued to any Applicant and without reissuing this RFP;

(g) to enter into simultaneous, competitive negotiations with multiple Applicants or to negotiate with individual Applicants, either together or in sequence, and to permit or require, as a result of negotiations, the expansion or reduction of the scope of services or changes in any other terms of the submitted applications, without informing other Applicants of the changes or affording them the opportunity to revise their applications in light thereof, unless CBH, in its sole discretion, determine that doing so is in and CBH's best interest;

(h) to discontinue negotiations with any Applicant at any time prior to the execution of a provider agreement or consultant contract, whether or not a notice of intent to develop a provider agreement or consultant contract has been issued to the Applicant, and to enter into negotiations with any other Applicant, if CBH, in its sole discretion, determine it is in the best interest of CBH to do so;

(i) to rescind, at any time prior to the execution of a provider agreement or consultant contract, any notice of intent to develop a provider agreement or consultant contract to an Applicant, and to issue or not issue a notice of intent to develop a provider agreement or consultant contract to the same or a different Applicant and enter into negotiations with that Applicant, if CBH, in its sole discretion, determine it is in the best interest of CBH to do so;

(j) to elect not to enter into any provider agreement or consultant contract with any Applicant, whether or not a notice of intent to develop a provider agreement or consultant contract has been issued and with or without the reissuing this RFP, if CBH determines that it is in CBH’s best interest to do so;
(k) to require any one or more Applicants to make one or more presentations to CBH at CBH’s offices or other location as determined by CBH, at the Applicant’s sole cost and expense, addressing the Applicant’s application and its ability to achieve the objectives of this RFP;
(l) to conduct on-site investigations of the facilities of any one or more Applicants (or the facilities where the Applicant performs its services);
(m) to inspect and otherwise investigate projects performed by the Applicant, whether or not referenced in the application, with or without consent of or notice to the Applicant;
(n) to conduct such investigations with respect to the financial, technical, and other qualifications of each Applicant as CBH, in its sole discretion, deem necessary or appropriate;
(o) to permit, at CBH’s sole discretion, adjustments to any of the timelines associated with this RFP, including, but not limited to, extension of the period of internal review, extension of the date of provider agreement or consultant contract award and/or provider agreement or consultant contract execution, and extensions of deadlines for implementation of the proposed project; and
(p) to do any of the foregoing without notice to Applicants or others, except such notice as CBH, in its sole discretion, elects to post on the DBHIDS website.

3. Miscellaneous
   (a) Interpretation; Order of Precedence. In the event of conflict, inconsistency or variance between the terms of this Reservation of Rights and any term, condition or provision contained in any RFP, the terms of this Reservation of Rights shall govern.
   (b) Headings. The headings used in this Reservation of Rights do not in any way define, limit, describe or amplify the provisions of this Reservation of Rights or the scope or intent of the provisions, and are not part of this Reservation of Rights.

E. Confidentiality and Public Disclosure
The successful Applicant shall treat all information obtained from CBH that is not generally available to the public as confidential and/or proprietary to CBH. The successful Applicant shall exercise all reasonable precautions to prevent any information derived from such sources from being disclosed to any other person. The successful Applicant agrees to indemnify and hold harmless CBH, its officials and employees, from and against all liability, demands, claims, suits, losses, damages, causes of action, fines and judgments (including attorney's fees) resulting from any use or disclosure of such confidential and/or proprietary information by the successful Applicant or any person acquiring such information, directly or indirectly, from the successful Applicant.

By preparation of a response to this RFP, Applicants acknowledge and agree that CBH, as a quasi-public corporation, is subject to state and local public disclosure laws and, as such, is legally obligated to disclose to the public documents, including applications, to the extent required hereunder. Without limiting the foregoing sentence, CBH’s legal obligations shall not be limited or expanded in any way by an Applicant's assertion of confidentiality and/or proprietary data.

F. Incurring Costs
CBH is not liable for any costs incurred by Applicants for work performed in preparation of a response to this RFP.

G. Prime Contractor Responsibility
The selected contractor will be required to assume responsibility for all services described in their applications whether or not they provide the services directly. CBH will consider the selected contractor as sole point of contact with regard to contractual matters.
H. Disclosure of Proposal Contents
Information provided in applications will be held in confidence and will not be revealed or discussed with competitors. All material submitted as part of the RFP process becomes the property of CBH and will only be returned at CBH’s option. Applications submitted to CBH may be reviewed and evaluated by any person other than competing Applicants. CBH retains the right to use any/all ideas presented in any reply to this RFP. Selection or rejection of an application does not affect this right.

I. Selection/Rejection Procedures
The Applicant whose submission is selected by CBH will be notified in writing as to the selection, and the selection will also be posted on the DBHIDS website. Information will be provided in this letter as to any issues within the application that will require further discussion or negotiation with CBH. This letter should not be considered as a letter of award. A formal letter of award will be forthcoming at such time when mutual agreement has been reached by the parties on all issues pertaining to the application. Applicants whose submissions are not selected will also be notified in writing by CBH.

J. Non-Discrimination
The successful Applicant, as a condition of accepting and executing a contract with CBH through this RFP, agrees to comply with all relevant sections of the Civil Rights Act of 1964, the Pennsylvania Human Relations Act, Section 504 of the Federal Rehabilitation Act of 1973, and the Americans with Disabilities Act, hereby assuring that:

The contractor does not and will not discriminate against any person because of race, color, religious creed, ancestry, national origin, age, sex, sexual orientation, handicap or disability in providing services, programs or employment or in its relationship with other contractors.

K. Life of Proposals
CBH expects to select the successful Applicant as a result of this RFP within approximately 90 days of the submission deadline. However, proposals that are submitted may be considered for selection up to 180 days following the submission deadline of this RFP. By submission of a proposal, respondents agree to hold the terms of their proposal open to CBH for up to 180 days following the submission deadline.
APPENDIX A

RFP RESPONSE COVER SHEET

COMMUNITY BEHAVIORAL HEALTH

Enterprise Data Warehousing and Master Data Management

CORPORATE NAME OF APPLICANT ORGANIZATION

CORPORATE ADDRESS

CITY STATE ZIP

MAIN CONTACT PERSON

TITLE TELEPHONE #

E-MAIL ADDRESS FAX #

SIGNATURE OF OFFICIAL AUTHORIZED TO BIND APPLICANT TO A CONTRACT

TITLE

TYPED NAME OF AUTHORIZED OFFICIAL IDENTIFIED ABOVE

DATE SUBMITTED

Revised November 2012
This form must be completed and returned with Applicant’s proposal in order for Applicant to be eligible for award of a contract with the City. Failure to return this form will disqualify Applicant’s proposal from further consideration by the contracting department. Please provide the information requested in the table, check the appropriate certification option and sign below:

<table>
<thead>
<tr>
<th>Applicant Name</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Contact Name and Title</td>
<td></td>
</tr>
<tr>
<td>Street Address</td>
<td></td>
</tr>
<tr>
<td>City, State, Zip Code</td>
<td></td>
</tr>
<tr>
<td>Phone Number</td>
<td></td>
</tr>
<tr>
<td>Federal Employer Identification Number or Social Security Number:</td>
<td></td>
</tr>
<tr>
<td>Philadelphia Business Income and Receipts Tax Account Number (f/k/a Business Privilege Tax) (if none, state “none”)*</td>
<td></td>
</tr>
<tr>
<td>Commercial Activity License Number (f/k/a Business Privilege License) (if none, state “none”)*</td>
<td></td>
</tr>
</tbody>
</table>

___ I certify that the Applicant named above has all required licenses and permits and is current, or has made satisfactory arrangements with the City to become current with respect to the payment of City taxes or other indebtedness owed to the City (including, but not limited to, taxes collected by the City on behalf of the School District of Philadelphia), and is not in violation, or has made satisfactory arrangements to cure any violation, or other regulatory provisions applicable to Applicant contained in The Philadelphia Code.

___ I certify that the Applicant named above does not currently do business, or otherwise have an economic presence in Philadelphia. If Applicant is awarded a contract with the City, it promptly will take all steps necessary to bring it into compliance with the City’s tax and other regulatory requirements.

Authorized Signature ___________________________ Date ___________________________

Print Name and Title ___________________________

* You can apply for a City of Philadelphia Business Income and Receipts Tax Account Number or a Commercial Activity License on line after you have registered your business on the City’s Business Services website located at http://business.phila.gov/Pages/Home.aspx. Click on “Register” or “Register Now” to register your business.
APPENDIX C

CITY OF PHILADELPHIA DISCLOSURE FORMS

The City of Philadelphia Disclosure Forms may be found on the DBHIDS Website along with this posted RFP.
APPENDIX D

CBH Disclosure of Litigation Form

The Applicant shall describe in the space below any pending, threatened, or contemplated administrative or judicial proceedings that are material to the Applicant’s business or finances including, but not limited to, any litigation, consent orders or agreements between any local, state, or federal regulatory agency and the Applicant or any subcontractor the Applicant intends to use to perform any of the services described in this RFP.

☐ Not Applicable

Signature    Print Name        Date

Company or Agency Name